Recommendation no.	Action taken since last milestone report in February 2019	Planned/future action
1	The Vice Chancellor is responsible for the overarching	CQUniversity will implement a student Focus Group for
Vice-Chancellors take	culture and actions of the University. Under the direction of	feedback on Respect. Now. Always Awareness, Support
direct responsibility to	the Vice Chancellor, CQUniversity has implemented the	Services available to staff and students and our overall
implement	Change the Course recommendations including the	campus culture. These activities will be led by our
recommendations,	recommendations to establish an advisory body, the	Residential Assistant network and facilitated by our
including decision-making	Respect. Now. Always (RNA) Working Group.	Student Mentor team.
	COVID-19 has caused many structural changes to	
and monitoring and	CQUniversity. The RNA Working Group is currently	
evaluation of actions	undergoing revision to ensure appropriate representation	
taken. Establish an	from across the University in line with our new structure and	
advisory body. Develop	to reinvigorate our commitment through tangible actions	
an action plan.	and to further enforce the responsibility of our staff to	
	engage in addressing and responding to sexual harassment	
	and assault.	
	CQUniversity's commitment to Respect. Now. Always	
	continues to be communicated and emphasised to staff	
	through multiple key channels, including staff forums,	
	posters around may campuses, StaffNet (Staff intranet) and	
	through consultation with key stakeholders via our RNA	
	Working Group.	

2

Universities develop a
plan for addressing the
drivers of sexual assault
and sexual harassment
that includes education
programs, and identifies
existing resources and
communications
campaigns that reinforce
key messages

- In response to the recommendation to develop a plan to address the drivers of sexual assault and harassment,
 CQUniversity has implemented a number of key strategies and key communication activities to reinforce key messages of the Change the Course Report.
- CQUniversity invested in a dedicated communication
 training package for staff Class Act Communication. The
 training package is designed to create positive, productive
 behaviours and to establish a university wide
 Communication Conduct Charter, that outlines a shared
 commitment to living out that responsibility.
- CQUniversity's Mindwaves Strategy was also launched in 2020. The purpose of the strategy is to embed Mental Health and Wellbeing and to provide a positive educational and workplace experience via a healthy, resilient, inclusive, compassionate, and connected university community.
- The UA/APS developed Education Module has been made available to all university staff, including academic staff, professional staff, general staff, and university counsellors through StaffNet.
- CQUniversity's Study Abroad team have implemented changes to procedures in accordance with the Preventing

- CQUniversity will require all staff, including senior
 management to undergo domestic violence training in
 which the impact of sexual assault (along with other
 behaviours) is discussed in depth to ensure a consistent
 approach on how to handle disclosures of sexual assault.
- A compulsory sexual health and safety e-course for all students will be implemented. The aim of this program is to eliminate taboo associated with sexual health and safety and to equip students with necessary information to promote open discussion among peers and family.
- Our University Life Team will be implementing an educational unit which will be made compulsory for students who will be travelling to represent CQUniversity at sporting and other recreational events. This unit will address the University's expectations for student behaviour, consent training and how to report an incident of sexual assault or sexual harassment.

	Sexual Exploitation, Abuse and Harassment Policy applied to	
	all DFAT funded activities. This includes the implementation	
	of a pre-departure educational unit as a compulsory	
	component before embarking on any CQUGlobal Outbound	
	program.	
	With the changes to physical campus events, CQUniversity	
	launched OTV, our Online Orientation broadcast. This	
	features a segment, under the Student Life session, named	
	Behaving Responsibly and Respectfully as a Student. The	
	segment talks explicitly on the RNA Campaign,	
	CQUniversity's zero tolerance approach and our	
	commitment to being a safe and peaceful place to work. The	
	segment also includes a consent video for students. The	
	resources in this segment are then available for continued	
	access through our Online Orientation page.	
	Our School of Graduate Research has adopted a series of six	
	videos from the Australian Council of Graduate Research	
	(ACGR) which have been made available on the Research	
	Moodle site and is accessible by all RHD Supervisors.	
3	CQUniversity has dedicated communication channels to	CQUniversity is partnering with external bodies to
Universities should ensure	share information, resources and processes relating to the	provide support to students and to increase awareness
students and staff know		
Traderica dira acajj Kriovi		

about support services
and reporting processes
for sexual assault or
sexual harassment

- reporting of sexual assault and sexual harassment in an open and transparent manner.
- There is a dedicated RNA page on the Student Portal which details the ways students can report incidents, referral points to the Counselling and Wellbeing Team and confirms CQUniversity's commitments to responding to a report of sexual assault.
- This dedicated page is housed under a wider Health and Wellbeing page which includes Counselling, Multi-faith Chaplaincy, OHS and SafeZone and the Share Clean Air initiative.
- Our Student Critical Incident Policy and Procedure and our Student Misconduct Policy and Procedure are under review to expand the scope of the policies to include, more definitively, sexual assault and harassment and to ensure appropriate input from stakeholders as to the reporting processes of disclosures.
- As per recommendation from Universities Australia (UA), the University adopted a stand-alone policy, Sexual Harassment Policy and Procedure, to address sexual assault and sexual harassment on our physical and digital campuses. This was

- and promotion of support services across our national footprint.
- The RNA information hub on the CQUniversity website is continuously reviewed to ensure a clear procedure for students and staff to report instances of sexual assault or sexual harassment by way of an eForm which links directly to our official complaints channels.

- approved in November 2019 through our Governance framework.
- Our Research Division have undergone numerous training sessions, based on the aforementioned Australian Council of Graduate Research videos and the training materials from the ACGR. These sessions are usually facilitated by Dr Jeanette Delamoir (Student Ombudsman) or Professor Susan Kinnear (Dean of the School of Graduate Research). The sessions have also been conducted with student groups as part of our Intensive training series. There have also been specific sessions for RHD Supervisors (staff) that are advertised and tracked through our staff training platform *Totara*.
- RNA content is also a mandatory session included in the RHD 'accelerate' training for new principal supervisors.
- CQUniversity has added information about the RNA
 campaign to the new staff online induction and compulsory
 online staff refresher program. The information provides
 staff with reference material and documentation, specific
 information, resources, and key contacts via the StaffNet
 page. All new staff need to review this information as part of
 the mandatory new staff induction process and all existing

	staff need to review this information as part of the annual	
	corporate refresher program.	
Within a year, universities should commission an independent, expert led review of existing university policies and response pathways in relation to sexual assault and sexual harassment, to assess effectiveness and make specific recommendations to universities about best practice responses.	Discussions with an external expert regarding CQU's policies, procedures and response had commenced at the beginning of 2020. Due to COVID related challenges, this review has been delayed. Discussions will continue in 2020 and planning for this review will occur by the end of 2020. The CQU Internal Audit team conducted a full internal audit in March 2020. The audit objectives were to map and assess the University's response to the 2017 campaign and survey. The University's Audit, Finance and Risk Committee and the University Council noted progress and audit recommendations.	CQUniversity will utilise the services of an external consultant in support of the internal University Audit on the Change the Course recommendations.
5	CQUniversity conducted an assessment of areas within the	CQUniversity's First Response training is continually
Universities should	institution that are most likely to receive disclosures of	reviewed and updated to ensure the most efficient and
conduct an assessment to	sexual assault and harassment.	accessible training program for staff is provided.
identify staff members	Based this review, the University has identified five key	
	staffing units that would be most likely to receives any	

and student
representatives within
their institution most
likely to receive
disclosures of sexual
assault and sexual
harassment and ensure
those identified receive
appropriate training.

- disclosures. Training for these staff have been tailored to their work units and are ongoing to ensure staff are equipped with the knowledge and skills to appropriately respond to disclosures.
- CQUniversity has also made mental health first response training compulsory for all student facing staff members, student peer leaders and residential advisors. This training is also recommended professional development for all other professional and academic staff.
- All frontline staff are also provided with copies of the following Staff Guidelines as a handy reference point:
 - Responding to a Student in Distress
 - Responding to a Student who makes a disclosure of Sexual Harassment or Sexual Assault (Sexual Violence)
- The above guidelines are also available in an online module, provided through our staff training platform *Totara*, these guidelines will be developed to include an assessable element. Once fully implemented, this will be made compulsory for all staff to complete.
- CQUniversity security staff have also been identified as a key work unit that would be receiving disclosures sexual assault

and sexual harassment and training had been undertaken to ensure that these staff were equipped to utilise equipment confidentially and appropriately (i.e. CCTV footage) and to ensure that they were able to report any disclosures in a consistent and timely manner. CQUniversity has three platforms for storing disclosures 6 Student Misconduct Policy and Procedure is under review and reports of sexual assault and sexual harassment, with key stakeholders to ensure University staff are more Universities should ensure including our Sugar CRM (under restricted access), under our adequately placed to respond quickly to disclosures of that information about Employee Management System (ESSO) and via our this nature. individual disclosures and Complaints channel (Logged via email in a secure common Due to recent organisational change, our Safety and reports of sexual assault drive). Wellbeing Manager will be working with security teams and sexual harassment is across our campuses to commence updated training for Our Student Critical Incident Policy and Procedure (effective collected and stored from July 2019) sets clear expectations for the disclosure of staff on responding to disclosures and necessary confidentially and used incidents which includes a debriefing with relevant staff to escalation points. for continuous review and further inform processes. Ongoing discussions between our Safety team and improvement of CQUniversity is committed to the secure management of Counselling and Wellbeing team regarding continuous processes. information and systems utilising a policy framework based improvement opportunities for a more streamlined on the international standard for security management storage process for deidentified disclosures and reports of sexual assault and sexual harassment systems. CQUniversity applies rigid controls to manage logical access to sensitive data to protect the confidentiality of information as well as integrity and availability requirements. Access

	requirements are assessed against the Queensland
	Government Authentication Framework and the Information
	Assets Security Classification Policy.
	Access to University information and systems is:
	attributable to a uniquely identifiable individual who
	is responsible for actions performed with their
	system account
	 based on the requirements of the individual's role,
	that is audited and reviewed regularly
	 authorised formally by data asset owners, routinely
	revalidated, removed if no longer required, and
	managed by passwords and multifactor
	authentication (MFA) according to the Information
	and Communications Technology Passwords
	Procedure.
7	• Early 2020 saw the completion of an overall Audit of • CQUniversity Management have committed to an annual
Within six months of this	CQUniversity's response to the Change the Course assessment of CQUniversity Counselling Services to be
report, universities should	recommendations. Part of this Audit reassessed results from undertaken and reported to assess capacity, wait times
conduct an audit of	a benchmarking exercise in 2018, which identified that the and monitoring of urgent/crisis requests, due for
university counselling	CQUniversity Counselling and Wellbeing team had a completion again in December 2020.
services to assess	Counselling Coordinator and five Counsellors, equating to
	one counsellor for approximately 5800 students. In response

adequacy of capacity and	to this initial assessment, two new staff were appointed in
training and undertake	2019 to assist with managing intake/triage and to ensure a
data collection.	more sustainable model for responding to students who
	contact the service.
	Training for the Counselling and Wellbeing Team has been
	provided through professional development opportunities
	that are informed through formal learning experiences and
	through consultation with experts in this area, including
	sexual and gendered violence experts from CQU Queensland
	Centre for Domestic and Family Violence Research.
	As mentioned previously, the University has also
	implemented Mindwaves, a university wide mental health
	strategy, led by a newly appointed Chief Wellbeing Officer
	and further supported by a project officer and a student
	health promotion staff.
8	The UA commissioned, full national student survey of sexual
Universities should	assault and sexual harassment, due to run in 2020, has been
engage an independent	delayed due to COVID-19. CQUniversity has been in regular
body to conduct the	contact with UA as to the status and progression of this
National university	survey and is committed to being apart of the initiative.
student survey of sexual	

assault and sexual		
harassment at three		
yearly intervals to track		
progress in reducing the		
prevalence of these		
incidents at a sector-wide		
level.		
9	Term 1, 2020, saw the introduction of a new Student	CQUniversity's Residential colleges continually review
Residential colleges and	Residence Online Induction, required before students can	and update processes to ensure a safe environment for
university residences	begin living on campus. This induction includes topics such	students living on campus.
should consider	as respect, consent, reporting and support services and is	
implementing report	supported by mandatory questionnaires.	
recommendations, and	Our Residences are also delivering Welcome Events that	
commission an	have been designed with a focus on setting clear	
independent, expert-led	expectations on Students behaviours and conducts while	
	residing on campus.	
review of the factors	Residential Life Team training is undertaken prior to each	
which contribute to sexual	term. It is also compulsory for all Student Leaders to	
assault and sexual	undertake the University's Zero Tolerance and Mental	
harassment in their	Health First Response training programs.	
settings.		

A CCTV expansion capital project was completed at our	
Canefield College, Ooralea Campus in Mackay.	